

TECH with HEART

At the center of an ever-changing world. Some 50 years ago, this was the vision that launched Focus Systems in the IT industry.

Though our capabilities were initially limited, we forged ahead in steadily building up a foundation of key technologies, never losing sight of the task in front of us.

We started out fueled mainly by enthusiasm and optimism.

"We never give up!"

This may be easy to say, and is often heard, but it's hard to put into practice. Never changing, always forging ahead.

We have held fast to this conviction, always focused on the next step ahead, continuing to respond in the midst of a rapidly changing world.

Over the years, many people all over Japan have come into contact with IT systems developed or supplied by Focus Systems.

When a problem or challenge presents itself, our many years of experience and expertise are utilized by highly individual friends who trigger a chemical reaction and come together to survive the challenge with a newly derived solution.

In this way, by going outside the frame, we can create the new normal that is unconstrained by conventional wisdom.

We do not take on reckless challenges.

That is because we understand and appreciate that we are all in this together. And yet, we will never shy away from a challenge.

That is because we see the need to grow and evolve further.

Our top speed is based on building up gradually,

and this is how we are able to continue moving forward into the future.

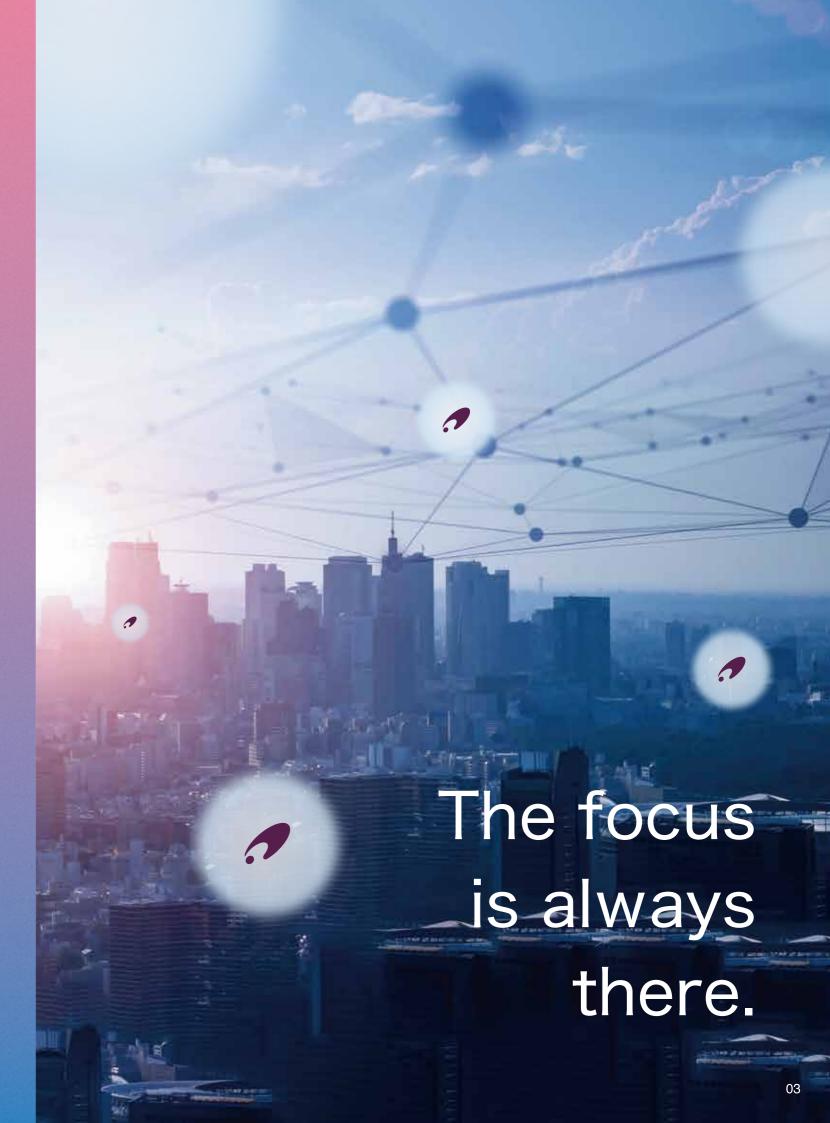
More and more people have joined us in our unwavering conviction and commitment to the cause.

Our focus is on all people, including families, friends, acquaintances and ourselves.

We continue to provide vitally important IT services that everyone can use with confidence.

Straight ahead, without losing focus.

We are a company that always stays focused on the things that matter.



TECH with HEART

At a time of uncertainty about the future, we are committed to taking on exciting challenges to expand our possibilities.



Putting ourselves

in someone else's shoes

is at the heart of everything we do

Focus Systems is proud to supply a range of IT solutions and technical expertise designed to serve the expectations of our clients and wider society. In the half century that we have been in operation, technological advances have generated a wide range of different needs in the market. As an independent systems integrator dedicated to serving the ever-changing needs and expectations of the market, we understand that putting ourselves in someone else's shoes before acting is the critical performance indicator that underpins our services. In addition to providing outstanding technical solutions and expertise, the team at Focus Systems is united in our commitment to engaging in heartfelt communication. This approach has won us a loyal client base across a wide range of industries in the public and private sectors, predicated on long-term relationships with satisfied clients. We believe our work makes an important contribution to social progress.

In a time of considerable uncertainty, we are wholeheartedly ready to take on exciting challenges

Our corporate slogan "TECH with HEART" is based on our thought that flexibility and adaptability represent the key to success in the current climate of uncertainty about the future. At Focus Systems, our people are our greatest asset as they are dedicated to fulfilling our mission and our duty to society in line with the corporate slogan. The company for its part is dedicated to providing a well-resourced and supportive environment where employees and stakeholders can take on exciting challenges themselves to be their best and find enjoyment. We are thrilled about the challenges ahead, and motivated to make a meaningful contribution to the wider world. We are united as one in our commitment to supplying services that sustain this beneficial cycle.

BUSINESS

Focus Systems' services for the home and for wider society

Our services are predicated on the needs and expectations of a variety of IT users. We see our role as providing IT-related services that are of benefit to consumers in the home, as well as society in general.



Facilitating the development of firmware for transmission controllers to ensure fast, stable and seamless communication with anyone,

Trade and transportation e-government

Promoting the consolidation and centralization of import/export procedures to make Japan more competitive on the global stage while also facilitating domestic logistics

Finance

Consulting to major banks, stockbrokers and credit providers on DX solutions . for integrating operational and client data, along with strategies.

for online tax reporting.

and My Number Card

applications.

compensation. ⊕ Local government

Social welfare

Helping the design of

major public safety net

insurance and worker

application procedures for

schemes such as pensions,

health insurance, employee

Providing technical support Assisting local governments in embracing DX and supplying IT systems that directly cashless payment systems benefit ratepayers, such as maternal and child health and nursing care insurance

Aviation

Contributing to air traffic control and route management systems for enhanced safety and reliability of aircraft operations.

Building ERP system platforms

decisions with more effective

allocation of finite resources.

to assist management in

making better and faster

Supporting the development of IT systems for the mandatory vehicle inspection system as well as mapping and traffic information

Automobiles/ transportation

Digitization and efficiency improvement

Drawing on our experience and expertise across a range of products to assist clients in developing tailored efficiency improvements and streamlined procedures.





Electronic applications and procedures for more efficient business-to-business transactions.

Encryption

Comprehensive security solutions for protecting data assets using advanced technologies and

Beacons and directional receivers

Location-based solutions for a wide range of applications including visitor entry/exit control, inventory management and location monitoring for **⊕** Digital watermarks

Digital watermarks that help to safeguard copyright and prevent unauthorized usage of digital content.

Cloud-based αnd virtual solutions

Providing tailored environments optimized to client requirements, assisting with successful migration to new or existing cloud environments.

Security

Designing safe and secure environments with comprehensive protection from external threats as well as unauthorized internal access. √ IT infrastructure

√ in

Design and installation of core foundations to support robust, flexible, high-speed systems; consulting on operational stability. $\stackrel{\scriptstyle c}{\sim}$ Embedding

Drawing on our extensive technical expertise in control systems for communication devices to design controllers for applications such as vehicles, digital cameras and medical devices.

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Always serving as the focus of technological progress

At Focus Systems, this is our guiding principle in providing value to society in the form of IT systems.

1977 to 1995

Pioneering period

For those new to the world of computers, it was a fascinating industry to be in.

In the 1970s, the software market was dominated by hardware manufacturers. Focus Systems started out as an independent system integrator dedicated solely to software development. This was a time when, despite our lack of experience with computers, the flexible and adaptable team at Focus Systems worked hard to develop a range of tailored solutions for clients. Focus Systems made a great effort to get established as a system integrator in the BtoB market.

1996 to 2010

Transformation period

Always up for the challenge.

Focus Systems went public in 1996. In the midst of a global downturn compounded by financial instability, we felt that the largely unknown field of IT services was an untapped market just waiting to be exploited. We set about placing employees to build the essential foundations for success. Through a range of management reforms, we put in place the capacity-building structures that would enable the company to fulfill its social obligations well into the future.

2011 to 2015

Expansion phase I

Never constrained by the past.

The new management team embarked on the major challenge of getting the company listed on the First Section of the Tokyo Stock Exchange. The company evolved during this five-year period in preparation for the next new stage. It was decided that Focus Systems should break free of the past and start developing its own branded products, while also pursuing strategic investments in joint research projects. In order to build a strong and secure organizational foundation for pursuing the twin goals of growth and stability, considerable resources were devoted to areas such as internal controls, employee welfare and benefit schemes, and skills training. Employee numbers top 1,000, and the company moves to the Second Section of the Tokyo Stock Exchange.

2016 onward

Expansion phase II

Committed to meeting and exceeding expectations.

Focus Systems moved to the First Section of the Tokyo Stock Exchange in 2016, followed by the Prime Market in 2022, releasing a comprehensive plan for future growth and expansion. Our commitment to diligence and sincerity in all that we do is embedded in the DNA of Focus Systems. It is this very DNA that enables us to provide such a wide range of services in the pursuit of our core mission, and that continues to drive us today as we prepare for the exciting new challenges that lie ahead.

32.5 billion yen

Over 1,400 employees





Net sales

Number of Employees



1977







Over 500 employees

1996

Over 1,000 employees

2015

Tokyo

Stock Exchange

2nd Section

Tokyo Stock Exchange

2016

2022

Tokyo Stock Exchange Prime Market

Over-the-counter stock registration with the Japan Securities **Dealers Association**

1st Section

PHILOSOPHY

Focus Systems shall contribute to creating a better environment for the future through development and growth of the Company with all employees working together in accord as a joint force.

We are determined to fulfill the following three responsibilities.

Individual Responsibility

We will hone our humanity and technical skills to provide the best service to our customers.

Corporate Responsibility

We will create a company where employees can trust each other and feel safe and motivated to work. We shall create a company where employees trust each other and work with a sense of assurance and satisfaction.

Social Responsibility

We shall create a company that is trusted by customers, investors and shareholders as well as needed by society.



Combining our unique qualities with unprecedented value propositions to create attractive must-have solutions for the modern age

Focus Systems has a longstanding commitment to working closely with clients to identify issues and using our extensive technical experience and expertise to develop effective solutions for guaranteed success. This approach has enabled the company to build a solid financial base while providing a supportive environment to encourage innovative solutions. We look forward to providing attractive, must-have solutions tailored to the demands of the modern age by combining the unique characteristics and qualities of the company with exciting new value propositions.

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Working with colleagues for synergy and innovation

Advanced IT systems

Remote mentoring systems

Lifestyles

Nanotechnology

Health Tech

Motion analysis in sport

Regenerative medicine

Robots

Line-of-sight measurement

MaaS

Forging ahead with new solutions

Water resources

Carbon neutral

Space applications

Green innovation

Bringing people's

Disaster response strategies

imaginations to life with IT

Food loss

The needs and expectations of the market change and evolve over time. At Focus Systems, we understand the importance of constantly refocusing and realigning our services to remain relevant to ever-changing markets. This is driven by the everlasting question: is there anything that can't be enhanced or improved with the power of IT? We remain committed to exploring infinite new possibilities in the future by capitalizing on our extensive technical experience and expertise.



Smart grids

Thinking outside the box

EdTech

Sustainable energy systems

Government (national and local)

Creating the future

Metaverse

Web4.0

Digital twins

Femtech

Environmental solutions

Technology that brings people together

Overtourism

¹² Creative and strategic innovation

COMPANY

Company name Focus Systems Corporation

Listed Markets Tokyo Stock Exchange Prime Market (Securities Code: 4662)

Main office Focus Gotanda Building, 2-7-8 Higashigotanda, Shinagawa-ku, Tokyo, 141-0022

Establishment April 1, 1977

Capital 2.9 billion yen (As of March 31, 2025)

Number of Employees 1,482 (As of April 1, 2025)

Business Consulting and contract computer systems developer

Systems operation, maintenance and technical support

Development and distribution of information security technology and associated

products

Development and distribution of software packages

Planning and production of web content

Temp staffing service

Other computer-related services

Officer composition

President, Representative Director Vice-President, Representative Director Seinor Managing Director

Managing Director Director

Outside Director

Seo Sadataka·Araya Mayumi·

Akiyama Erika

Mori Keiichi

Miura Hiroyuki

Muroi Makoto

Goto Makoto

Suzuki Takahiro

Audit and Supervisory Board Member
Outside Audit and Supervisory Board Member

Yoshino Mitsuru Takahashi Isao Matsubara Yoko Hagiwara Kiyomi

Accreditations and certifications









Location

Main office

Focus Gotanda Building, 2-7-8 Higashigotanda Shinagawa-ku, Tokyo, 141-0022

[Head office branch]

Public Financial Business Headquarters / Public Corporation Business Headquarters

9th floor, Win Gotanda Building, 1-30-2 Nishigotanda, Shinagawa-ku, Tokyo 141-0031

Seminar room 4th floor, Sompo Ja

4th floor, Sompo Japan Nipponkoa Gotanda Kyodo Building, 2-3-1 Higashigotanda, Shinagawa-ku, Tokyo 141-0022

Digital Business Headquarters

19th floor, OSAKI TWIN BUILDING EAST 5-1-18 Kitashinagawa, Shinagawa-ku, Tokyo 141-0001

IT Solutions Headquarters/IT Innovation Headquarters

4th floor, Terasaki Building 3, 5-24-10 Higashigotanda, Shinagawa-ku, Tokyo 141-0022

[Osaka branch]

IT Solutions Headquarters Western Japan Division

8F, Japan Housing Finance Agency Yano Building, 4-5-20 Minamihonmachi, Chuo-ku, Osaka, Osaka 541-0054

[Nagoya office]

IT Solutions Headquarters Western Japan Division

5th floor, Marunouchi Fushimi Dori Building, 1-9-11 Marunouchi, Naka-ku, Nagoya, Aichi 460-0002

